

Guiding Questions on how to involve partners in the contextual analysis preliminary to the Programme Preparation

1. While carrying out the analysis of your country/regional context, which importance are you (the Managing Authority) giving to the following dimensions? How are you going to involve partners in the analysis of the following dimensions?

Use the following template to first rank the level of importance of each dimension, then to describe how you are planning to involve partners in the analysis of each dimension, and to anticipate possible challenges and solutions to overcome them. Use the following scale:

- (1) Not at all
- (2) Only a little
- (3) Some importance
- (4) A lot of importance

DIMENSIONS	LEVEL OF IMPORTANCE (FROM 1 TO 4)	HOW YOU ARE GOING TO INVOLVE PARTNERS IN THE ANALYSIS	POSSIBLE CHALLENGES AND SOLUTIONS TO OVERCOME THEM
The country or regional geographical/historical/social/political/economic/cultural situation.			
The urgency of need among different target groups.			
Positive/negative government policies and legal/regulatory frameworks that might impact Programmes.			
The nature and extent of previous partnership activities in addressing social challenges.			
The existence of reputable intermediary organisations who can work across different sectors.			
Availability of skilled individuals capable of working with different stakeholders (among the MA staff and external resources).			

2. What do you (the Managing Authority) expect from the involvement of partners in the contextual analysis preliminary to the preparation of a Programme?

Use the following template to first rank the level of importance of each expectation, then to describe how you are going to involve partners to fulfil your expectations, and to anticipate possible challenges and solutions to overcome them. Use the following scale:

- (1) Not at all
- (2) Only a little
- (3) Some importance
- (4) A lot of importance

EXPECTATIONS	LEVEL OF IMPORTANCE (FROM 1 TO 4)	HOW ARE YOU GOING TO INVOLVE PARTNERS	POSSIBLE CHALLENGES AND SOLUTIONS TO OVERCOME THEM
Promote a form of governance in which decision-making responsibilities are shared between the EU, Member States, and regional and local authorities, alongside stakeholders such as social partners, civil society actors and citizens themselves			
Better detect gaps, needs, priorities and possible solutions to identified common challenges			
Receive evidence-based knowledge			
Solve problems in the regions more effectively			
Create synergies among different policy tools and promote policy coherence			
Improve project implementation			
Promote the culture of working in partnership and collective learning among different actors			
Stimulate innovation by bringing together different perspectives, skills and resources			
Reduce administrative burden			
Pool complementary resources together and make funding more efficient			
Better align the focus of Programmes to the detected needs			
Promote outcome-oriented / results-based management			
Better align the use of EU funds for the implementation of SDGs			

and/or the European Pillar of Social Rights			
Promote harmonious development and reduce socio-economic imbalances in the EU			
Other (please specify)			